

التقرير السنوي Annual Report



مجلس المناقصات والمزايا
Tender Board

2024





His Royal Highness
Prince Salman bin Hamad Al Khalifa

The Crown Prince and Prime Minister



His Majesty
King Hamad bin Isa Al Khalifa

King of the Kingdom of Bahrain

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Chairman of Tender Board
Mr. Yaser Bin Ebrahim Humaidan

Chairman's Message

Ongoing Achievements and Broader Horizons for Development

We are pleased to present our Annual Report for the year 2024, through which we highlight the key milestones in our financial and operational performance throughout the year 2024. This reaffirms our continuous and diligent efforts to ensure a business-friendly environment and contribute to supporting the

national economy through the governance and efficient management of government procurement and auctions. Our excellence is inspired by the development vision of His Majesty King Hamad bin Isa Al Khalifa, the King of the Kingdom of Bahrain.

The year 2024 was exceptional, as our beloved Kingdom celebrated the **Silver Jubilee** of His Majesty the King's accession to the throne - may God support him. It was an occasion to showcase the far-reaching national achievements accomplished over a quarter-century of His Majesty's prosperous reign, marked by comprehensive development across all fields. Among the most notable outcomes of this era was the establishment of the Tender Board in 2003 - a key milestone in His Majesty's reform project - aimed at ensuring the highest possible standards of justice, equal opportunity and transparency in government procurement and purchases.

Guided by the principles of efficiency and transparency in institutional work, and in line with the directives of His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister - may God protect him - to accelerate sustainable development in the Kingdom, the Tender Board has continued to adopt and implement best practices in the field of government procurement. These efforts aim to deliver value-added services to Purchasing Authorities, suppliers and contractors, while institutionalizing the simplification of government procurement and auction procedures in a sustainable manner - all in line with Bahrain's Economic Vision 2030, which aspires to build a more competitive and sustainable economy.

In the year 2024, the Tender Board recorded a **24%** increase in the value of awarded tenders, reaching **BHD 2.1 billion** compared to approximately **BHD 1.7 billion** in 2023. This reflects the esteemed government's commitment to sustaining infrastructure development initiatives and

investing in numerous urban, housing and service-related projects - ultimately contributing to social welfare, robust economic growth and reinforcing the private sector's role as a key driver of economic investment activity.

As part of the national efforts aimed at enhancing the institutional identity of all government entities in the Kingdom of Bahrain, we undertook the relaunch of the Tender Board's corporate identity to keep pace with the rapid transformations in the government procurement sector. This renewal aligns with the core of the Board's strategy and ambitious vision to serve as a model of institutional excellence - a client-centric entity that upholds the efficiency and effectiveness of the tendering and auction cycle.

In conclusion, we extend our highest gratitude and appreciation to His Majesty King Hamad bin Isa Al Khalifa, the esteemed King of the Kingdom of Bahrain, and His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, for their unwavering support and guidance in advancing the performance of the Board and propelling it toward greater heights of development. I would also like to express my sincere thanks and appreciation to the Secretary General of the Board, the esteemed Board Members, and all the technical and administrative teams for their dedication and tireless efforts in shaping new success stories and achieving further accomplishments. We look forward to a new year filled with greater progress and prosperity in strengthening government procurement and purchasing practices.



Secretary General of Tender Board
Eng. Jamal bin Abdulaziz Al Alawi

Secretary General's Message

Pioneering Steps Toward Performance Enhancement and Process Reengineerin

In line with our commitment to delivering sustainable added value to our stakeholders - including Purchasing Authorities, suppliers and contractors - through the enhancement of efficiency and transparency in government tendering processes, the Tender Board is proud to announce a series of notable achievements in the year 2024. These accomplishments come at a

particularly meaningful time, coinciding with the Kingdom of Bahrain's recent celebration of the silver jubilee commemorating 25th anniversary of His Majesty King Hamad bin Isa Al Khalifa, the esteemed King of Bahrain, assuming the throne – a prosperous era that has witnessed exceptional progress across all economic sectors and the steady advancement of sustainable development.

The Tender Board has successfully improved the response rate for requests received from Purchasing Authorities, suppliers and contractors in 2024. The percentage of requests addressed within 7 days or less rose to **85.2%**, compared to **69.7%** in 2023 – an increase of **15.5%**, despite a **13.5%** rise in the total number of requests received.

As part of the ongoing efforts to develop policies and initiatives aimed at institutionalizing and sustainably streamlining government procurement procedures - thereby enhancing the efficiency of Bahrain's business environment - the Tender Board developed **6 government services** in the past year targeted at suppliers, contractors and Purchasing Authorities. This initiative was implemented in line with the directives of His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, to develop **500 government services across 24 entities**. These efforts also align with the Government Program (2023-2026), which seeks to promote digital transformation, sustainability and efficiency in public service delivery.

The Board successfully reengineered and streamlined the documentation process for **19 key services**, contributing to faster workflows and a more efficient documentation process. This improvement enhanced overall efficiency and transparency, strengthened the flexibility of interactions between the Board and its partners - including suppliers, contractors and Purchasing Authorities - while supporting a better user experience and accelerating service delivery.

Furthermore, the Tender Board launched **11 new notifications** through the eTendering System, bringing the total number of notifications to 40. These notifications aim to encourage supplier and contractor participation in tenders and promote integrity and transparency. The newly introduced notifications cover various stages of the tendering cycle.

We also take pride in the Tender Board's receipt of the **European Society for Quality Research award for 2024 (ESQR)** from Switzerland, in recognition of its commitment to the highest quality standards and its excellence in delivering highly efficient services in the field of government procurement. This achievement reflects the Board's continuous efforts to develop innovative, high-quality services in line with global best practices and to enhance procurement and purchasing systems with a high degree of effectiveness and efficiency. These efforts are supported by a governance framework designed to uphold fairness and ensure equal opportunities.

The Board remains firmly committed to accelerating its development efforts to maintain the efficiency and effectiveness of the government tendering and auction cycle. Through sound governance and the effective management of public procurement and auctions, the Tender Board continues to play an active role in supporting the national economy.

As we close this chapter of another impactful year, we extend our profound gratitude and sincere appreciation to His Majesty King Hamad bin Isa Al Khalifa, the esteemed King of the Kingdom of Bahrain, and to His Royal Highness Prince Salman bin Hamad Al Khalifa, Crown Prince and Prime Minister, for their exceptional support and insightful vision for the Kingdom's comprehensive development journey. We also extend our sincere appreciation to His Excellency the Chairman and the esteemed members of the Board for their unwavering support and constructive guidance in achieving these accomplishments. Our gratitude further extends to the technical and administrative teams for their outstanding contributions and sincere efforts in enhancing the Board's performance, advancing innovative practices and continuing to deliver top-quality services with the highest levels of efficiency and excellence in the fields of government procurement and purchases.

Board Members



H.E. Yaser bin Ebrahim Humaidan
Chairman of Tender Board



Mrs. Noor Hafedh Ebrahim BuAli
Deputy Chairman



Mr. Ali Ashoor Abdullatif
Board Member



Mrs. Maryam Adnan Al Ansari
Board Member



Dr. Ejlal Faisal Alalawi
Board Member



Eng. Balsam Ali Al Salman
Board Member



Eng. Luma Abbas Al Mahroos
Board Member



Mr. Mohammed Abdulhakeem Abdulmalik
Board Member



Eng. Badr Abdul Hameed Al Buqaishi
Board Member



Vision

To be a model of institutional excellence and a customer-centric organization that maintains the efficiency and effectiveness of the tenders cycle by 2026.



Mission

Contribute to supporting the national economy through the efficient and effective governance and management of government procurements.



Values

Integrity

Achieving the highest levels of integrity through the governance of procedures and independence decisions.

Sustainability

Continuity and development of policies and methods to ensure that the Tender Board is achieving its goals and objectives.

Transparency

Work in accordance with clear and announced standards and policies in all tendering processes and procedures.

Efficiency and Effectiveness

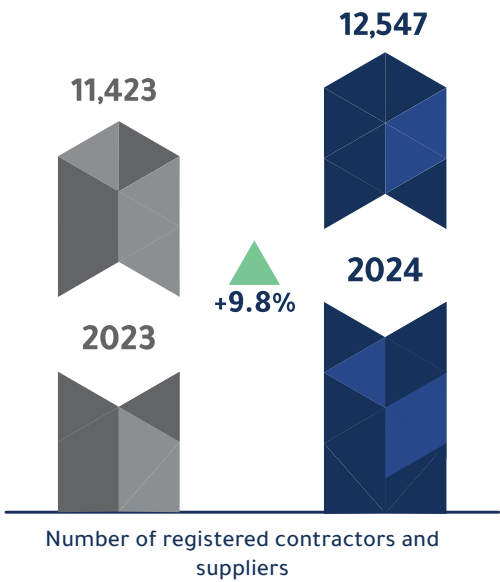
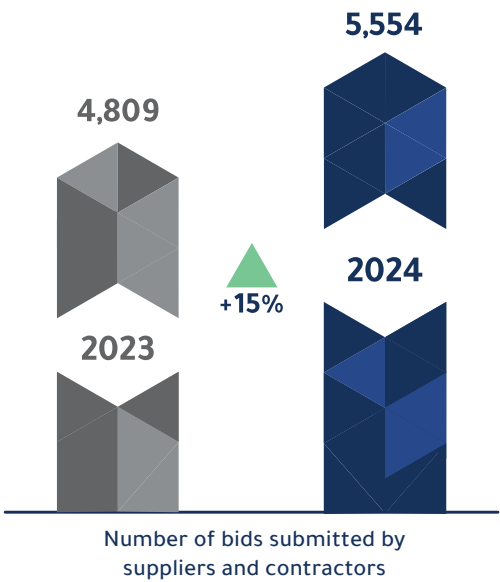
Optimal use of resources to achieve the highest levels of quality and productivity in government tenders and procurements.

2024

Operations Overview

In the year 2024, the Tender Board continued to achieve the objectives of the Law Regulating Government Tenders, Auctions, Purchases and Sales, achieving a series of accomplishments that reflect its commitment to promoting integrity, transparency and increased competitiveness. A total of **1,037** tenders and auctions were issued during the year. Meanwhile, the number of bids submitted by suppliers and contractors rose by **15%**, increasing from **4,809** to **5,554** bids. This expansion provided Purchasing Authorities with a wider range of options and contributed to improving the overall quality of the submitted bids.

The awarded value also recorded notable growth, with a total of **2,032** tenders and auctions awarded with a value exceeding BHD **2.112 billion**, representing a **25%** increase compared to the previous year. In line with efforts to enhance the business environment and encourage participation, the eTendering System witnessed a **9.8%** increase in the number of registered contractors and suppliers, rising from **11,423** to **12,547**. This growth reflects the growing confidence in the Board's procedures and its pivotal role in supporting the national economy.



Tenders and Auctions Data 2024

1,037

Number of published tenders/auctions

5,554

Number of bids received

2,032

Number of tenders/auctions supervised by the Board
(Awarding, Extensions, Variation Orders and Renewals)

2.112

Billion BHD

Total value of tenders/auctions supervised by the Board
(Awarding, extensions, variation orders and renewals)

352

Total number of reconsiderations and
grievances requests

9,356

Total number of local suppliers registered
within the Tender Board

3,191

Total number of international suppliers
registered within the Tender Board

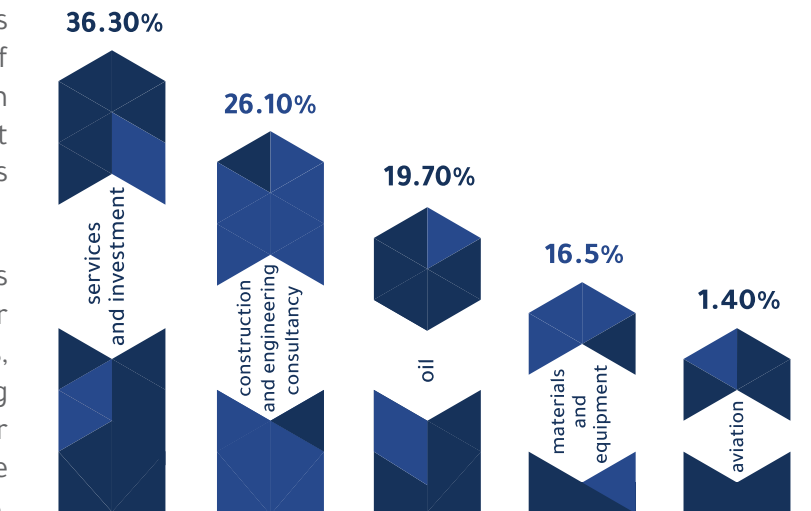
12,547

Total number of suppliers registered within
the Tender Board

Awarding by Sector

The value of tenders and auctions supervised by the Tender Board during the year 2024 witnessed a **25%** increase compared to 2023. This reflects the growing economic activity in the Kingdom of Bahrain, as well as the ongoing urban expansion aimed at delivering high-quality services that meet the aspirations of citizens and residents alike.

According to the statistics, the services and investment sector was responsible for **36.30%** of the total value of awarded tenders, followed by the construction and engineering consultancy sector at **26.10%**, and the oil sector at **19.70%**, the materials and equipment and the aviation sectors represented **16.5%** and **1.40%**, respectively, of the total awarded value.



Tendering Methods

The Board remained committed to its consistent approach by adopting international best practices and promoting competitiveness among suppliers and contractors. In 2024, **86.9%** of all tenders

were issued through the public tendering method via the eTendering System - the most optimal and preferred approach for government tenders and auctions.

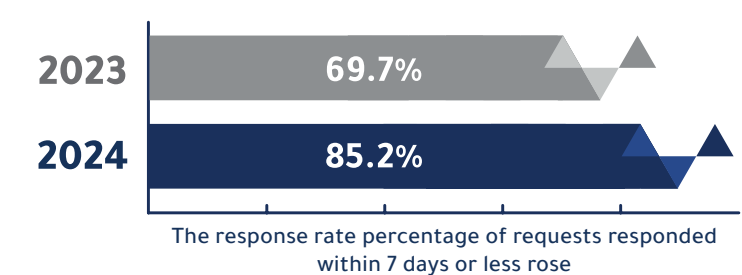
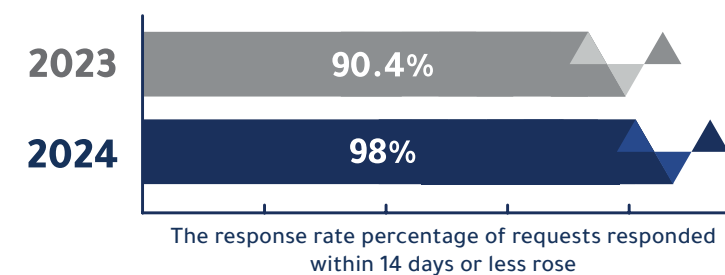
Response Rate

The Tender Board achieved significant milestones in improving the response rate for requests received from Purchasing Authorities, suppliers, and contractors in 2024, these results reflect the Board's ongoing commitment to delivering sustainable added value to its stakeholders - including Purchasing Authorities, suppliers, and contractors - in line with its strategy to enhance efficiency and transparency in government procurement processes.

responded within 14 days or less rose to **98%**, compared to **90.4%** in 2023. Additionally, **85.2%** of requests were handled within one week or less, up from **69.7%** in the year 2023.

The response rate performance indicator for completing requests within 7 days or less recorded a **7.6%** improvement compared to the year 2023, despite a **13.5%** increase in the total number of requests, which reached **15,608** in 2024.

The response rate percentage of requests




Increase in the total number of requests 13.5%



Small and Medium-Sized Enterprises (SMEs)

In line with the Cabinet’s resolution to support SMEs, and as part of the broader government efforts to empower the SME sector, the Tender Board recorded a **36%** increase in the number of awarded tenders and auctions to SMEs in 2024. A total of **294** government tenders and auctions

were awarded to **136** SMEs, with a combined value of **BHD 80.5 million**. These awards represented **9.2%** of the total awarded value, after excluding tenders of a special nature.

 **36%** increase in the number of awarded tenders and auctions to SMEs
SMEs earned a combined value of BHD **80.5** million

Prequalification

The Tender Board approved **197** pre-qualification requests during 2024, reflecting the Board’s ongoing efforts to increase the number of qualified companies. This contributes to ensuring that government projects are awarded to contractors who possess the necessary capabilities and meet the required criteria.

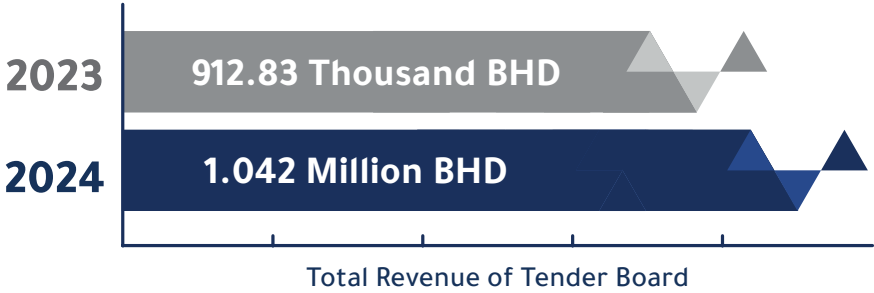
Procurement Plans

To enhance the efficiency, effectiveness and transparency of government tenders, auctions, purchases and sales processes, the Board published procurement plans for **60** Purchasing Authorities in 2024.

Revenue Development

As part of its efforts to support the objectives of the Fiscal Balance Program, the Tender Board continued to implement effective strategies to enhance revenue development and improve financial performance. In this context, the Board achieved exceptional results in 2024, recording total revenue of **BHD 1.042** million, compared to **BHD 912,830** in 2023 - an increase of **14.2%**.

Revenue from the sale of tender documents amounted to **BHD 597.933** thousand, up from **BHD 517.235** thousand in 2023. Meanwhile, revenue from publishing advertisements on the website reached **BHD 444.555** thousand, compared to **BHD 485.600** thousand in 2023.



Savings

The Board succeeded in achieving financial savings of **BHD 218** million in budget allocations for government tenders and auctions. This was the result of continued efforts to encourage Purchasing Authorities to issue their tenders through the eTendering system, in order to secure contracts with bidders offering the best terms and lowest prices. These efforts led to the receipt of numerous competitive bids from suppliers and contractors. This achievement stands as a key demonstration of the Board’s commitment to safeguarding public funds while reinforcing transparency and integrity in government operations, aligning with the objectives of the law.



Simplifying Procedures: An Integrated Approach to Enhancing Efficiency and Transparency

As part of a series of initiatives adopted by the Tender Board to improve government procurement procedures in line with leading international standards and best practices, the Board continues its efforts to promote transparency, enhance efficiency, and institutionalize the simplification of

tendering and auction procedures in a sustainable manner. These efforts are fully aligned with Bahrain's Economic Vision 2030, which aspires to build a more competitive and sustainable economy. Among the key achievements are:

Development of 6 Government Services

In 2024, the Board successfully developed 6 government services targeted at suppliers, contractors, and Purchasing Authorities. This initiative was implemented in response to the directives of His Royal Highness Prince Salman bin Hamad Al Khalifa, the Crown Prince and Prime

Minister, which aimed to enhance 500 government services across 24 Purchasing Authorities. These efforts fall within the objectives of the Government Programme (2023-2026), aimed at advancing digital transformation, sustainability and efficiency in service delivery.

Development of 6 Government Services

Tender preparation service

Which facilitates the tender preparation process for suppliers and contractors, helping to accelerate procedures and improve coordination among relevant parties.

Bid evaluation and award service

Was enhanced to enable the assessment of submitted bids based on precise criteria, supporting transparency and fairness in awarding tenders to qualified companies.

The extension of bids and initial bonds validity service

Was also introduced, allowing contractors and suppliers to easily extend the validity of their bids and initial bonds, thus saving time and effort.

The extension of the performance bonds submission deadline service

Enables Purchasing Authorities to extend the required timeframe for submitting performance bonds, helping to ensure the efficient completion of projects.

The limited tender issuance service to all qualified companies

Was updated to allow relevant Purchasing Authorities to issue tenders specifically to prequalified contractors and companies - reinforcing equal opportunity and procedural transparency.

Issuing the second phase of competitive negotiation process service

Was developed to streamline and improve this phase of the competitive negotiation process, making it more flexible and accessible for participating companies.



Streamlining the Documentation Cycle for 19 Key Services

As part of its efforts to improve efficiency and simplify procedures, the Tender Board succeeded in streamlining the documentation process for 19 key services and eliminating 19 forms and checklists that were previously required to be attached to request applications. This initiative accelerated workflows and simplified government tendering and auction procedures by reducing documentation

requirements and easing procedural steps. It also contributed to improved efficiency and transparency, enhanced flexibility in interactions between the Board and its stakeholders - including suppliers, contractors, and Purchasing Authorities - and ultimately led to a better user experience and faster service delivery.

Unified Electronic Forms Project for Submitting Requests Submission to Tender Board

As part of the Tender Board's efforts to enhance the efficiency of processing incoming requests, substantial modifications were implemented to the submission mechanism for certain types of requests. These changes aim to accelerate the processing speed, ensure full compliance

with the provisions of the law, and strengthen transparency and procedural accuracy - thereby contributing to the improvement of government procurement and sales operations in accordance with recognized best practices.



Unified Bid Evaluation Report Template for Tender and Auctions

The Board developed a unified template for bid evaluation reports related to tenders and auctions, with the aim of ensuring full compliance with evaluation procedures and receiving complete, well-structured and comprehensive reports.

This unified template is designed to expedite decision-making on negotiation

requests, award decisions, and cancellations by ensuring that each request meets all requirements and includes all necessary information. This contributes to improving workflow efficiency, enhancing the quality of evaluation procedures and reducing the time and effort required in report preparation.



Unified Instruction Template for Suppliers and Contractors as Part of Tender and Auction Documents

In line with the Board's vision to enhance the efficiency of processing electronic requests related to the review and approval of tender documents, a unified template of instructions for suppliers and contractors was developed to be included as part of the tender and auction documentation. This template aims to improve the quality of documents submitted by suppliers and contractors, ensuring the clarity of the requirements

and guidelines that must be followed when participating in tenders and auctions. This project contributes to achieving a higher level of compliance and ensures that tender and auction procedures are carried out in accordance with clearly defined guidelines. It also enhances the efficiency of government procurement processes and upholds the highest standards of integrity and transparency in contractual dealings.



Launch of New Notifications for Suppliers and Contractors

As part of its efforts to enhance the experience of suppliers and contractors and to strengthen standards of integrity and transparency, the Tender Board announced the launch of 11 new notifications through the eTendering system, bringing the

total number of notifications to 40. This update reflects the Board's commitment to streamlining procedures, enabling companies to track tenders effectively, and ensuring equal opportunities for all suppliers and contractors.

The new notifications cover various stages of the tendering cycle, including:

- Reminders for suppliers and contractors to submit bids before the closing deadline.
- Notifications confirming the opening of tenders and the commencement of the evaluation process.
- Follow-ups on evaluations and award decisions in coordination with Purchasing Authorities.
- Sector-specific announcements across goods, services, and construction categories.

Procurement Plan

In an effort to broaden participation in government tenders and reinforce the role of the private sector as a key partner in achieving sustainable development and supporting the national economy, the Board issued a circular in 2024 regarding the procurement plan. The circular aims to improve the readiness

of suppliers and contractors to submit their bids, in line with international best practices promoting greater supplier and contractor participation in government tenders and auctions. It also seeks to foster early planning and the organization of procurement procedures.



Tender Board Initiatives

Strengthening Relations with Stakeholders

As part of its commitment to fostering strong partnerships and open communication with all relevant stakeholders, the Tender Board held **18 consultation sessions and workshops** in 2024, with the participation of 1,418 individuals from both the public and private sectors.

During the year, the Board also **issued accreditation licenses to 283 members of tender and auction evaluation committees** across Purchasing Authorities, subject to the provisions of the Law Regulating Government Tenders, Auctions, Purchases and Sales. These accreditations were granted following the participants' successful completion of training designed to equip them with the necessary knowledge of procedures, requirements and best practices across all stages of the tendering process. This initiative is part of the Board's broader efforts to enhance the capabilities of national personnel and strengthen

the government procurement system by upholding the highest standards of transparency, governance, and effective partnerships with relevant entities.

Additionally, the Board organized **7 foundational and specialized training sessions** for Purchasing Authorities, with **611 participants in attendance**. These sessions covered key topics related to tendering and auction processes, tendering method, prequalification procedures, and the implementation of the SME preference initiative.

Regarding capacity building for contractors and suppliers, the Board held 6 training sessions with **the participation of 490** individuals. These sessions addressed the procedures for participating in government tenders and auctions, with several sessions specifically tailored for SMEs to explain the mechanism for applying the SME Preference Initiative.

Developmental Projects

Enhancing Performance and Advancing Efficiency

As part of its ongoing commitment to continuous improvement and operational development, the Tender Board implemented a series of strategic projects in the past year aimed at boosting

efficiency and effectiveness, while ensuring fairness and equal opportunity for all. Among the most notable of these projects are:

Enhancing International Cooperation in Government Procurement

Enhancing international cooperation plays a pivotal role in adopting global best practices in government procurement. In this regard, the Tender Board is committed to establishing strategic partnerships with counterpart institutions in brotherly and

friendly countries, aiming to exchange expertise and align efforts to elevate government procurement practices. As part of these efforts, the Board has held a series of high-level bilateral meetings, including the following:

- Enhancing Bilateral Partnership with the General Secretariat of the Tender Board - Oman

As part of efforts to deepen bilateral relations and exchange expertise, the Tender Board conducted an official visit to the General Secretariat of the Tender Board in the Sultanate of Oman. The visit aimed to explore avenues for enhanced cooperation

between the two sides, with a focus on improving coordination and adopting best practices in government procurement. These efforts contribute to advancing sustainable development goals and enhancing operational efficiency.

- Enhancing Cooperation with the Saudi Expenditure & Projects Efficiency Authority

As part of its efforts to strengthen regional cooperation and exchange expertise, the Tender Board conducted a visit to the Expenditure and Projects Efficiency Authority in the Kingdom of Saudi Arabia. The visit aimed to enhance joint coordination in adopting best practices for

managing government tenders, improving the efficiency of public spending, and redirecting realized financial savings toward supporting high-priority projects - all in support of sustainable development.





Procurement Ethics Certification for Organizations

The Tender Board achieved a pioneering milestone by obtaining the Procurement Ethics Certification for Organizations, issued by the Chartered Institute of Procurement and Supply (CIPS). This certification was granted following the training of the Board's personnel in ethical procurement and supply, and their successful completion of specialized examinations covering anti-corruption, fraud, and bribery and environmental concerns. This achievement reflects the Board's commitment

to adopting international best practices and affirms its vision to serve as a leading model in the procurement and supply sector. The Board continues to enhance its services by embracing advanced technologies and strengthening communication channels with stakeholders. Its efforts focus on delivering innovative and efficient services that maximize value for all parties involved, contributing to the development of the procurement sector in line with global standards.

Projects Supporting SMEs

As part of the second package of SMEs support initiatives, and within the updated plan of the SME Development Board for the years 2022-2026, the Tender Board organized an orientation workshop for the Purchasing Authorities on the initiative to allocate tenders and auctions exclusively to SMEs. The workshop was attended by employees from various ministries, authorities and government-owned companies subject to the Law Regulating Government Tenders, Auctions, Purchases and Sales.

The workshop aimed to highlight this initiative, which seeks to allocate a portion of government public tenders and auctions to SMEs. It also clarifies the mechanisms required for implementation and the role of Purchasing Authorities in applying the initiative, ensuring that SMEs can effectively benefit from it. The ultimate goal is to increase SMEs participation in government tenders.

Tender Board's Achievements

In yet another milestone added to its distinguished track record, the Tender Board has received a number of prestigious awards that reaffirm its leading position in the field of government purchases and sales. These awards are a testament to the Board's continuous efforts to promote integrity and transparency, and to enhance the efficiency of tendering and auction processes in accordance with international standards. This international recognition reflects the Tender

Board's commitment to governance, quality, and innovation in managing tenders, all of which have contributed to transformative improvements in procurement practices and the enhancement of a fair competitive environment for suppliers and contractors. Through the continued adoption of global best practices, the Board remains focused on developing systems and achieving the highest levels of efficiency, in alignment with Bahrain's Economic Vision 2030.

Excellence Award in the "Values and Ethics in Procurement" Category

The Tender Board was awarded the Excellence Award in the category of "Values and Ethics in Procurement" by the Chartered Institute of Procurement and Supply (CIPS). This achievement affirms the Board's commitment to delivering services with professionalism and integrity, while

upholding international standards of institutional values and ethical conduct. It also stands as a testament to the ongoing efforts to instill a culture of value-driven commitments across all organizational levels.

International Achievements and Excellence in Developing Government Procurement

The Tender Board participated in the Annual Conference of the European Association for Quality Research (ESQR) in Vienna, which was attended by a distinguished group of experts and decision-makers. This participation reflects the Board's commitment to leveraging international experiences to develop government procurement systems, promote transparency and fairness, and support the achievement of sustainable development goals. The board reaffirmed its role as an independent regulatory authority overseeing government

tenders and auctions, working to streamline procedures and strengthen governance to ensure equal opportunities and foster competitiveness. The board continues to prioritize quality and efficiency in alignment with Bahrain's Economic Vision 2030 while driving continuous improvement to embed principles of integrity and transparency across government procurement - contributing to the safeguarding of public funds and the effectiveness of government projects.

As a reflection of this excellence, the Tender Board was awarded the 2024 European Society for Quality Research (ESQR) Award, granted by the organization's headquarters in Switzerland. This recognition serves as a testament to the Board's commitment to the highest standards of quality and excellence in the delivery of efficient and innovative

services in the field of government purchases and sales. These international honors reaffirm the Board's dedication to developing innovative, high-quality services and enhancing government procurement practices, ensuring fairness and equal opportunity, supported by governance mechanisms aligned with international best practices.

